







CONGRATULATIONS TO PHASE THREE PRODUCTIONS

I warmly congratulate the Founders, Management and Staff of Phase Three Productions Ltd. as you mark thirty-five years of growth and development

You have effectively maintained and enhanced the quality and impact of your work in the field of multi-media production and communication. To have preserved your professional integrity as well as your profitability as an enterprise reflects very favourably on your company in an age when cybercrime and lack of respect for intellectual property rights are increasingly a feature of many industries. You have held fast to your values and been able to expand your reach across countries, languages, cultures and emerging technologies

Beyond the financial and technological success of your enterprise, Phase Three Productions has been an excellent model of corporate social responsibility. May you always continue to pursue your mission of "giving back"

Five years ago, on your thirtieth anniversary, you responded to the message of encouragement which I shared with you. As you continue to encourage excellence in those whom you train, I trust that you will never grow weary in well-doing. United in the pursuit of doing our best in our work in social relations and in being future-focused, we will together make Jamaica a truly proud, progressive and prosperous nation.

Thank you for your invaluable contribution to the country and wish I for you many more years of success and satisfaction.

It gives me great pleasure in extending heartiest congratulations to Phase 3 Productions on attaining 35 years of stellar service in the Jamaican media industry.

This family owned professional unit has led the way in transforming the local media sector through productions for events and television and has in the process created a niche for quality, world-class excellence from concept to delivery. Indeed. Phase 3, is a critical stakeholder in the sector, as this production house has been a leading innovator, using cutting edge technology for its high-quality productions and has developed a track record of excellence and proven knowledge in television. film, lighting and production.

The impact of players in the Jamaican media landscape is critical to not only the image of Jamaica, but also in attracting investment to the country. Over the years, Phase 3 has worked as the local consultants and on the ground providers of equipment and services to several overseas film, production and other projects which have added value and contributed positively to the .lamaican economy

The vision of the late Richard Forbes continues through the work of his widow. Marcia and son Delano, who have set Phase 3 Productions apart in the industry through a customer centric, creative approach, ensuring technology solutions are current and even futuristic. In this regard, I commend the management and entire Phase 3 team for the distinguished service you have delivered over the 35 years of your operations.

I wish you continued success and many more years of innovation and excellence in media production and related services

Please accept my sincere and warm congratulations on the achievement of your thirty-fifth anniversary and best wishes for many more productive years in the increasingly important television production sector

From the outset, Phase Three entered the market as an industry leader and represented one of the first major private investments in an area previously dominated by the state owned entities such as the Jamaica Broadcasting Corporation, Jamaican Information Service and the CPTC. It is undoubted that Phase Three has remained impressive and has made a significant contribution to the improvement in the quality of Jamaican television coverage, not only in terms of technical considerations but also in the creativity of such productions. The company has, therefore, contributed to opening the possibility of exporting quality productions.

Sports and entertainment coverage are examples which readily come to mind when one thinks of Phase Three Production. You have pioneered the use of digital outside broadcasting equipment and through this initiative. Jamaica has been able to supply world class events in football, cricket and track and field to sporting markets alphally. This has been good for Jamaica.

No recognition of work and worth of Phase Three could be complete without recalling the outstanding work of pioneer Richard Forbes in private Jamaican television. The continuation of this work through his son Delano and wife Marcia, has been a shining example of the growth of an entity through the application of technology and human commitment. For these reasons and more, it gives me special pleasure to extend congratulations to Phase Three and extend best wishes for success in your future endeavours in this fast paced industry



Divia Grange, CD, MP Minister of Culture Gender, Entertainment and Sport

Thirty-five years in any business is truly a major achievement and a time for celebration and reflection. I am happy to send congratulations to the entire team at Phase Three Productions Ltd. on this milestone anniversary.

When I think of Phase Three Productions, I think of a successful homegrown Jamaican company, built on excellence, and which is now a highly respected player in the cultural and creative sectors. Throughout its 35 years, Phase Three has played a leading role in the production of local content which has not only helped with developing talent but has showcased Jamaica to the world. I am pleased to learn that the company's portfolio includes work in 15 Caribbean countries.

I also congratulate the company for its commitment to people development which is demonstrated through its long-running internship and training programme as well as its support of charitable activities. As Minister, I am grateful for the vision of Marcia Forbes and the late Richard Forbes who started Phase Three which has helped to build and sustain Jamaica's status in global culture through well done productions which are seen across the world.







on your

ANNIVERSARY

We applaud your contribution to the digital media landscape. As a partner, Destination JAMAICA has benefited greatly from your innovative solutions.



'PURPOSE BEYOND PROF Dr Marcia Forbes, CD, Co-Founder, Co-Owner & Executive Chairperson of Phase 3 Productions knows that her company serves a

Ur Marcia Fornes, LLL LO-Founner, LO-Liwner of Executive Chairperson of Finase 3 Productions knows that her company series a greater purpose beyond profit-making. Giving back to others and to Jamaica is in Phase Three's DNA and manifested in the projects it products to the project of the pr

These include, among many others:



1. Shaggy & Friends Concert -Since the inception of this biennial fund-raising concert to collect money for the only children's hospital in the Anglophone Caribbean -Bustamante Hospital for Children – Phase Three has provide multi-camera coverage, live streaming and LED screens.

2. United Way of Jamaica (UWJ) –For over a decade Phase Three has been hosting committee meetings for the UWJ, while each year Marcia Forbes and or Phase 3 donate money white each year infatual rouges and or make a uniface maney to the organization. In 2018 Phase Three contributed over 2M dollars in cash and services to UWJ by way of coverage of its various activities and creating videos for posting on UWJ's social media platforms like Facebook and Instagram.



Governor General, Sir Patrick Allen, at the 2017 cen Governor General, Sir Patrick Auen, as the 2017 betterhold of Investiture & Presentation of National Honours, presents Dr. Marcia Forbes with the Order of Distinction (Commander Class) for "sterling contribution to Multimedia for "sterling contribution to Multimedia no. 1.1.

Service and Volunteerish Dr. Marcia Forbes is a Fulbright Scholar and author of two media-related books ed by University Students CXC Approved for CAPE



OUR MISSION

rings (ince rivulucions is a realing suserision and initiating production company that invests in training and developing its team and using relevant technologies to unlock new value, enhance its work, delight clients and thereby ensure repeat business and financial growth.



Dr. Marcia Forbes, CD, receives her award from Professor Hilary Beckles, Vice Chanceller and Professor Palmer Adisa, Director (GDS: Forbes is one of 77 women across three UWI campuses (Barbados, Finided & Idoago, Jamaica) honoured in 2018 during UWIs 70th Anniversory Gebrusions, Her award was for Dustanding Contibution to Media Management and Leadership. The official ceremony for UWI Mona was Valentine's Day 2019.





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'PURPOSE BEYOND PROFIT'



3. National Partnership Council Publication - Marcia Forbes represents the Women's Sector on the Council that is Chaired by the Prime Minister of Jamaica. In 2017 the Prime Minister appointed her to Chair a Committee to explore and make recommendations to deal with violence against women and children in Jamaica. Phase Three donated office space and working tools to facilitate this. The company helped to sponsor the 2018 publication 'How to Reduce Violence Against Women & Children in Jamaica'.

4. Sagicor's Sigma Corporate Run – Phase Three is one of the sponsors for this noble annual event that in 2019 raised over fifty million dollars for various charities. Phase Three's input this year was innovative and exceptional where it provided 2 different multicamera setups, including drone aerial videography. These signals were incorporated into the main feed, displayed on LED Screens along the route and streamed LIVE via Twitter.

5. Helping Start-Ups and Entrepreneurs to realize their dreams - Countless persons have been facilitated in this way throughout the 35 years of Phase Three Productions Limited's existence and even before that prior to its incorporation.



"Marcia Forbes represents the Women's Sector on the Council that is Chaired by the Prime Minister of Jamaica"



Dr Marcia Forbes, Keynote Speaker & Dr Livingston White, Executive Director, CARIMAC - World Television Day.





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A FEW FACTS ABOUT DELANO FORBES, CEO & CO-OWNER, PHASE 3 PRODUCTIONS LTD.

✓ Delano has received some important Awards: ■ Three 'Best Music Video' Awards (2002/2003/2004) from the Caribbean Broadcasting Union (CBU) for his Delano has received some important Awards: oxios as a useding unlectur

PM Youth Award (2002 - same year as Usain Bolt) for "Youth Entrepreneurship", early recognition for his

skills as a Creative Director

ousiness acumen

PSOJ 50 Under 50 (2013) – identified by the Private Sector Organization of Jamaica as one of 50

Jamaicans under the age of 50 who were destined to take the country forward

Delano was educated at some of the best schools in Jamaica & universities in USA and holds BFA & MBA

Delano is not just about work; he is a family man, married to Royen Chin. Their little son Ethan, Veleniu is not just about work, ne is a ranny many many had keeps Delano on his toes and is one of the pure joys of his life

Delano is very highly regarded and respected by his peers







Here's what a few of his peers have to say:

"There's a lot that I can say about Delano that doesn't concern his cute dimples :-) He keeps Phase 3 on the cutting edge of film and television technology and is always willing to invest in equipment that best service the Jamaican market. I remember him upgrading the first OB as we grew the KFC Quiz Show and had Heineken Green Synergy. He willingly procured 4 more EX3s when the market started to explore multi-camera reality shoots. Not sure if those upgrades were done with me in mind - but I like to tell myself that :-) For many years and over several projects, I've called on Delano to co-direct with me. I'd leave the lighting and camera direction to him while I took care of talent and creative direction "

Tanya Taylor. Producer, Directo

OUR VISION

Phase Three Productions will provide world-class multimedia services and Television/Film/Video content to audiences anywhere, anytime, across any platform, traditional and non-traditional and via any viewing device!

7 Special Advertisement

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CARIBBEAN MARITIME UNIVERSITY CONGRATULATES PHASE 3 ON ITS



Caribbean Maritime University salutes Phase 3 for years of outstanding service in production for events especially business events and conferences such as the 2019 Maritime and Logistics Conference on March 27 and 28 at the CMU Main Campus.
Contact www.cmu.edu.jm for details.





"Delano personally used to convert the DVCAM tapes that we got with the latest music videos and put them on miniDV for us when http:// Realvibez.tv existed. Phase 3 was integral to what my brother Robert and I built in the 2000s to promote Caribbean music culture to the world and we are forever indebted."

David Mullings, CEO, Blue Mahoe Partners and Chair

"Delano is a person who believes in and supports one's vision, being that he listened to what I said about my podcast and has partnered with me on the visual aspect of 'Reasonings With Odessa'. He is truly an amazing man and a visionary who takes risks."

Odessa Chambers,

"Delano is a great professional and human being to work with. He is always on the lookout for knowledge and for opportunities to help the people around him. Creativity and hard work are two of his characteristics that I appreciate the most."

Oscar Sanchez, Director of Broadcast Operations & Executive Producer, CONCACAF

"Working with Delano is always a pleasure. He is giving in his equipment and his expertise. He makes you feel that every production is a team effort and that all our talents are valued. He's always supportive and always willing to work with your 'situation' rain or shine. Delano makes me feel that I am actually a staff member of Phase 3."

Emprezz Golding, Executive Producer, Talk Up Yout TV Show.















Heartiest
Congratulations
on 35 Years
From your Broker of Choice







Phase 3 Productions has pioneered innovation and growth in the Entertianment Industry in Jamaica over the past 35 Years.

AUDIO VISUAL AND VIDEO PRODUCTION IN JAMAICA IS PHASE 3

A hearty congratulations to

Phase 3 Productions, from the

Starlight Production Family.

CONTINUE RAISING THE BAR!



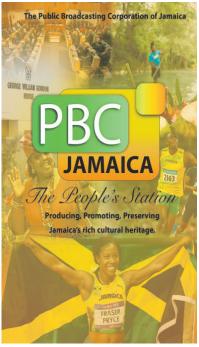
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Sagicor





Phase 3's Ronin at work in Guadeloupe















Sandals Resorts International wishes to congratulate Phase Three Productions on its 35th anniversary.

Over the years, Phase Three has provided outstanding and incomparable multi-media and production services and has remained the company of choice for many organisations, including Sandals Resorts International. We have had the pleasure of not only working directly with Phase Three on numerous occasions, but we have also been witness to the company's commitment to employing, nurturing and grooming young talent in the multi-media industry. Indeed, many of Jamaica's most successful multi-media and production professionals can credit Phase Three for the success they enjoy today.

Your investment in the island's young talent and unwavering support of local talent and creativity is certainly worth admiring.

On this your anniversary, we salute you and thank you for 35 years of excellent work. We look forward to continuing our relationship for the next 35 years and beyond!

THE DAILY OBSERVER SUNDAY MARCH 17, 2019 twitter.com/jamaicaobserver www.jamaicaobserver.com THE DAILY OBSERVER SUNDAY MARCH 17, 2019 twitter.com/jamaicaobserver www.jamaicaobserver.com 1980s 1995 Only private production company to provide multi-camera coverage of National Events for 1st Jamaican company to Broadcast Produced & Directed 13-part TV comedy series, CLAFY, & full length JBC TV, including visits of international 1st private production company to build Multi-Camera Production outside of CLAFY Movie, The Castaways, starring local theatre icons Volier dignitaries like the Queen of England, Outside Broadcast Multi-Camera Truck and CELEBRATES Jamaica, in Grand Cayman, Shell Cup Johnson, Owen Blakka Ellis, Terry Salmen, Grace McGhle, and in this same year Produced & Directed the President Regan, President Bush Football Finals, with signal sent via iconic music video 'Wild Gilbert' and Bishop Tutu satellite throughout the Eastern Caribbean Fae Ellington amoung others 1998 Massively Destroyed by Fire, Phase Three Production, purchased its 1st office space at the Trade Centre. Now its Studio 45 facility for LIVE Shows, Podcasting and more Combined Broaders, United Awards for Best Amaic Video.

Combined Broaders, United Awards for Best Amaic Video.

Combined Broaders, United Awards for Best and Town" as well

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These includes the study for Low on the Study for Low o 2013 Produced CONCACAF World Cup Qualifiers THESE INCOME TRADE MATTER! S. MARK EYES. Phone 3 also produced eliting of the Volon Town Jamaica vs Mexico & Women's Tournament. First and only company in Jamaica to provide Technical tos as samples to introduces multi-platform LIVE presentations, to introduces multi-platform LIVE Treese 3 and Manufaces winner at one of a Children and a Children presentations, to introduce multi-fluctorial LEVE streaming and to use HD BOX ledness for sports & Production Co-ordination support for streaming and to use HD BOX londer for sports on the school of the schoo 2005 CONCACAF tournaments from 2013 to present Sting 2013 was broadcast in HD via Pay Per Multicamera coverage across several View such as Direct TV, available to 90 million US households. Another first, being streamed on Caribbean countries for Viacom's TEMPO, a music video channel that a number of online platforms 2012 featured Caribbean music 2015 1st to introduce high 2017 resolution 2mm LED screens with superior image quality for 1st and only company in Jamaica to use on locaimpactful Corporate Presentations. ax ann univ cumpura in vanianca su case un cocar tion Virtual Graphics in the sports production Phase 3 becomes dealer of Chauvet Professional and adds Event 1st to introduce High Definition (HD) Lighting to its inventory to Multi Camera TV production Phase 3 team at the New York Red Bulls 2019 Phase Three provided local production services and Stadium producing a football game for equipment for the Hollywood film starring Luke CONCACAF. New Technology, New Jour-Wilson, Olivia Culpo and Chord Overstreet. This 3 ney, New Horizons 1st in the Caribbean to produce LIVE US week production with a cast and crew of over 100 College Basketball for CBS Sports. people is one of many films for which Phase Three Successfully executed in 2017 and 2018 has provided production support

JAMAICA VS SURINAME





congratulates



of doing business in Jamaica.

Thank you for your glowing contributions to Jamaica's creative identity, at home and abroad.



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A HISTORY OF **INNOVATION & TECHNOLOGY**

The mantra for Phase Three Productions Limited over the past 35 years – "Dream BIG, apply cutting edge technologies and be innovative". This TV, Film and Multimedia company is an industry leader and the company of first choice for creative solutions in its field.

The past 15 years has seen the company make significant investments in innovative technology for which their clients have benefitted tremendously, especially when, they dream BIG.

ENTERTAINMENT

Its long association with the music industry is unparalleled, starting with multi-camera coverage of Reggae Sunsplash from the mid 1980's.

In latter years, with their work on the Rengae Sumfest productions, innovation was an annual input, where recently their delivery of twin streams in HD and 360 VR, captivated audiences worldwide.
Meanwhile, for Sting 2013 a signal
was Uplinked to DIRECTV and several streams created where viewers could select their own camera angles.

Innovation and technology featured at the Beres Hammond 'A Moment in Time' concert where for the first time in Jamaica, a concert was shot in HD with 10 individual HD cameras.

Streaming has become an important

part of delivering a signal worldwide and the 'Shaggy & Friends' concert does this successfully with the Phase Three broadcast production. For Dream Entertainment, Phase Three used innovation and technology to stream their November 2018 Xodus Carnival Rand Launch, live via Instagram,

For Love & Hip Hop Miami they executed and transmitted to New York, a studio shoot in Jamaica which was integrated in the programme as if it were shot in New York.

Jamaica 50 was a test of their innovation and technical skills as they built a Broadcast Centre at the National Stadium. This Host Broadcast Centre managed content distribution to and from various cities around Jamaica and London, England-

The company continues to excel in sports production having changed the way the ISSA Boys & Girls Championships was covered with integrated graphics, more replay angles, and increased camera coverage. Their work on the 'Wray & Nephew Contender' is legendary as well as USAIN Bolt's last meet in Jamaica and of course the Red Stripe Premier Leagues, 'Red Stripe Football Mondays', which changed the game of football TV production and dramatically improved the viewership

of the RSPL with more coverage, Live Social Media interaction and Virtual Graphics Branding on the field of play.

Internationally they cut their teeth on doing the production for the ESPN Press Pass show with Robbie Earle around

When CONCACAF came knocking it was Phase Three who provided broadcast production services for both the Women's Under1 7 and Men's Under 20 tournaments and now continues to produce all CONCACAF TV and related productions in Jamaica and several Caribbean territories. Add to this several productions for FLOW Sports including FLOW Super Cup, FLOW Futsol and the FLOW Caribbean Club Championships

When Jamaica was selected to hos the Jamaica Classics College Basketball Tournament, Van Wagner Sports and CBS Sports chose Phase Three to deliver the TV broadcast production. They were able to meet the exacting standards of the CBS Network.

CORPORATE EXECUTIONS

Corporate Events continue to be serviced by their operation at the Jamaica Pegasus or through their expanded and well-equipped Multimedia Division. In 2017 Sagicor called on Phase Three

to provide stunning screen displays and multimedia executions for the SMS conference. It is here that Phase Three debuted for the first time in Jamaica 2mm resolution LED Screens. As their contribution to the cause, they worked with Sagicor on the SIGMA Corporate Run, where this year a simultaneous stream linking three separate locations along with Live Drone footage of this prestigious 5K Event was produced.

When the Jamaica Tourist Board needed to Launch their Digital Website in three cities simultaneously, they turned to Phase Three to build out an infrastructure that connected the cities where invited quests could see what was happening in

Sandals Resorts are always ahead of the curve in executing their events, like the Sandals Ultimate Awards Show and they do this using the innovation and technology Phase Three brings to each

The company is just as at home and adept with large scale international productions as it is with local home-grown events. The ADP Conference featuring Pit Bull was a perfect example of creating stunning screen displays and multimedia

CONFERENCES

International Conferences have become second nature to Phase 3 providing critical AV services such as

Organization of Securities Commissions (IOSCO) given its experience on executing International Conferences. Later that year the UN World Tourism Organization (UNWTO) threw Phase Three a challenge to deliver conference interpretation in

contined on Page 15



Simultaneous Interpretation (S/I) cameras It also meant adjusting to system, Push to Talk Mics, Conference changing room configurations based or Voting, Video Streaming, Social Media ninar requirement. Engagement, LED Lighting and High Resolution Screens.

In 2016 the Montego Bay Convention

provide AV services such as S/L to the

Inter-American Microenterprise Forum (FOROMIC). In 2017 Phase 3 was chosen

as the lead AV supplier for International

several languages for several rooms

while shooting each with switched multiple

For the Accessible Americas Conference December 2018, apart from the traditional multimedia requirements, they Centre commissioned Phase 3 to were tasked to create Live on-screen captioning for each Presenter in Multiple Languages. Another First !!!!

> The Phase Three team of seasoned professionals, along with their innovative technologies, are ready to execute your wildest dreams. With innovative firsts such as a 360 VR streaming, CatchBox, the "throwable Microphone" to 2mm screens in 4K, 6K or 8K resolutions to multi-lingual streaming, they have done it. The Mission continues to be Accomplished!



Drone At National Stadium

DJI Inspire Drone at National Stadium

CELEBRATES

Guadeloupe



Thank you for 35 years of commitment to the growth and development of television and multimedia production in Jamaica.

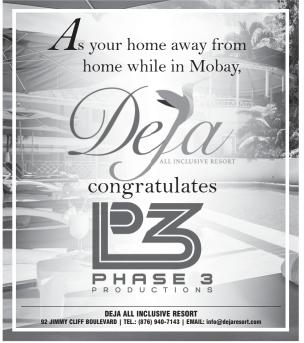
We salute you, and look forward to continued growth and collaboration.

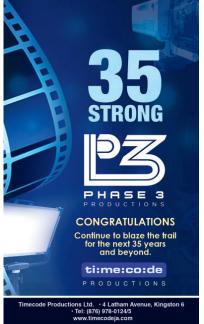
Congratulations!

broadcast trucks started with Richard 'Pardy' Forbes and a Hiace Bus. When in full-flight on location, such as the early days of multicamera coverage of Reggae Sunsplash in the mid-1980s, there were cables of every colour trailing from the back of that little bus. The inimitable Richard 'Pardy' Forbes was not a universityeducated engineer like his older brother, Lincoln, but none could beat him with engineering, design and

execution.







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FORBES: BUILDING BROADCAST TRUCKS

CONTINUED FROM PAGE 16

The next stage in Phase Three Production's building of Outside Broadcast (DB) Units moved to a 1988 Unibering Ford Econoline Truck, modified so the seats could swivel from facing forward for driving, to facing inside the truck for OB jobs. There were not as many wires streaming from the back of that vehicle and it did have the distinction of helping to cover a Shell International Stages Bally in Jamaica.

Then came the Chevy truck purchased from Caymanas Park, an old unit that looked to have served its life. But Pardy knew better. By that time, he was blind but not lacking in VISION. Around 2004 that truck became Phase Three's and Jamaica's first dioital DB Unit.

Named HD5, Phase 3 names all its vehicles, this unit continues to be a back-up workhorse for projects such as live streaming and social media integration into multi-camera broadcasts.









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MH&CO. congratulates Phase 3 Productions on their 35th year of outstanding work!

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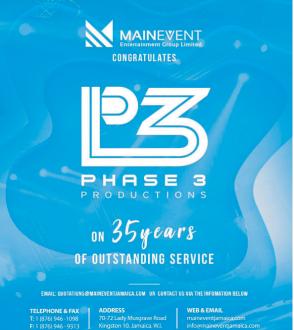


On learning how their truck was modified, with doors cut in the back and made to function effectively for Jamaica, the makers were amazed and all this by a blind man! But ably assisted by Broadcast Engineer Leslie Campbell and Grahame Facey, with support from 'all-a-rounder' Romearo Meikle, and general handyman Kenneth '19' Smith. With the latter toe to toe in the process of drilling and cutting, '19' has clocked over 30 years with Phase Three.

In 2008, MDB, another Chevrolet truck, landed.

In 2008, MDB, another Chevolet truck, landed, his one was brand new and constructed in diplic, USA by Gerling and Associates, builders of world-class OB Trucks, but with broadcast design, integration and installation done entirely by Phase Three Production as a Father/Son project. Pardy blind but never left behind, was a member of the commissioning team that traveled to Dhio with son Delano and Romearo Meikle, to sign off on MD8.

This High Definition ruck has won accolades for its ability to perform at international-level for coverage of events such as Boys and Girls Champs, Reggae Sumfest, Rebel Salute and many other events. The agile, purpose-built MDB, has exceeded expectations. It handles the Jamaican roads and terrain with ease and is fully equipped with technologies to facilitate international projects such as NCAA, US College Basketball shot by Phase Three and aired LIVE on CBS Sports in 2017 and 2018.





Romearo Meikle & Delano Forbes in US Warehouse checking out new HD Sony Cameras for OB Unit



Group Picture of Phase 3 Team at Shaggy & Friends

Forbes: Building Broadcast Trucks







Director Delano Forbes & Producer Brian St. Juste prepping for kick-off of Scotia Bank Champions League



This is a true testament of your resilience and success. You differentiate yourself by setting high standards and offering international quality production services to the media industry, in particular TV and Film.

PHASE

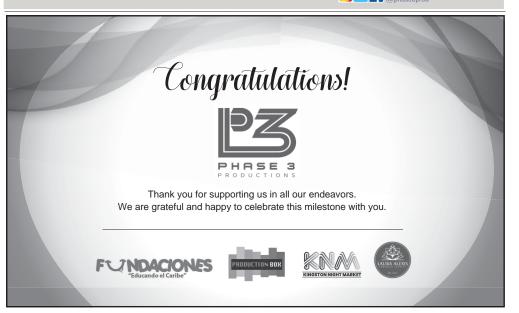
We at Alliance encourage you to continue to deliver cutting-edge innovations and professional service.





Happy Women in Production on International Women's Day. Photo-bombed by Delano Forbes





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Fogey (Former UWI Intern and now Key Freelancer) - guide Workshop Participants through camera settings

5K – these are just a few of the buzz words whose real-life effects are totally revolutionizing the media industry. Phase Three Productions, committed to always learning and growing,

works hard to ensure that its cadre of full-time staff, as well as key freelancers, keep abreast of trends.

Overseas Conferences

The company exposes its teams to training in the use of a wide range of technologies and also soft skills like customer service. Each year team members travel overseas to attend conferences such as NAB (National Association of Broadcasters) in Las Vegas, LDIa Large Design Tradeshow that runs between Vegas and Florida and Infocom, an electronic communication tradeshow, usually hosted in Orlando.

The teams get to interact with experts in the field, try out the new technologies, engage with suppliers and generally have a great 360 degree-learning experience and lots of fun!

Flying in Experts
Experts in their fields from overseas are also brought into the island. So, when Phase Three bought a Steadicam, the company sourced and flew-in Dan Ikeda from California to train a cadre of freelancers in the use of this strapped-to-the-body cameras device.

More than any of the others. Gareth Daley one of those in the first round of training took to the 'Steadi' and has not looked back.

Olaf Bahr of Grass Valley, USA was happy to spend time with the team and to train them on the Dyno Replay machine. Kouri Clarke, an NCU Graduate who interned at Phase Three and was employed immediately after, is particularly keen on the Dyno and editing shot sequences on the fly for replay. This skill is especially useful during football matches and live boxing.

Lifelong Learning & Internships

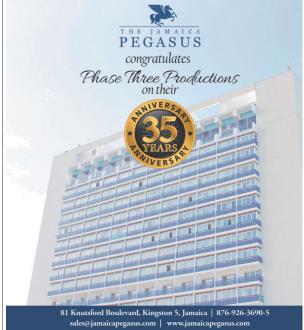
Phase Three believes in training and sharing knowledge. The company embraces the concept of lifelong learning and starting early. So, when Fundaciones (a school for younger children) calls during their 'transportation week', the trucks and cameras are rolled out for the little ones to experience the magic of television. They love it!

Each year for the past fifteen (15) years, Interns gain on the job experience at Phase Three to enhance their classroom learning. These Interns have come from local and overseas universities. Jamaican institutions like the National Youth Service (NYS), Universal Service Fund, and with special consideration, some high schools.









Lifelong Learning & Training (cont'd)



The Most Honourable Sir Patrick Allen, Dr. Marcia Forbes and Brian St. Juste (far left) are surrounded by Workshop Participants at Kings House



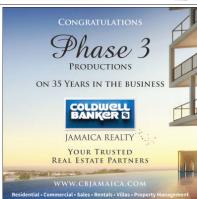




Amani Cooke, Campion College Intern, is happy to learn TV Production



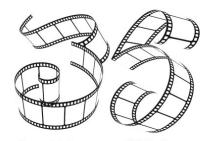












Congratulations on your 35th Anniversary **Phase 3 Productions**

CARIMAC

Caribbean School of Media and Communication mona.uwi.edu/carimac

Warmest congratulations to Phase 3 on its Jade anniversary



"It is an irrefutable fact, that anywhere in the world that you go and say 'Jamaica' - it brings joy, excitement and a story about a visit or a favourite artiste. This legacy identity is largely the result of the work of creative businesses – which shape and populate the global reputation that is Brand Jamaica. It is therefore my distinct pleasure to congratulate Dr. Marcia Forbes, Delano Forbes and the entire team at Phase 3 on 35 years of doing business in Jamaica and contributing to the shape of our global creative reputation.

The Creative Industries are those which produce tangible or intangible artistic and creative outputs. These industries have their origin in individual creativity, skill, or talent; and result in wealth and job creation through the production of cultural assets and knowledge-based goods and services. These assets continue onwards to generate intellectual property, stimulate trade, and ultimately drive economic development and growth.

As the national trade and investment promotions agency, JAMPRO's mission is to drive economic development by growth in investment and export. The Film Commission at JAMPRO is responsible for facilitating global business relationships and realizing business opportunities in the film, animation and music sectors. This mission and purpose cannot be fulfilled without supporting and championing entrepreneurial development of screen-hased husinesses.

Phase 3 is a true example of the type of entrepreneurial development that is transformative for the screen-based industries. The vision of Richard Forbes, affectionately known as 'Pardy', led to the company's established presence at some of the most significant moments in Jamaican broadcast history including covering visits of dignitaries such as Nelson Mandela (on his release from jail and before he became President of South Africa), US President Reagan, President Castro of Cuba

In more recent years, Phase 3 has led on large-scale international broadcasts for major sporting and sports events, as well film production – and has contributed significantly to the over 2500 jobs generated by the screen-based production industry and the over J\$1 Billion in local production expenditure in the 2017-18 fiscal year.

Phase 3's contribution to Jamaica's vibrant and globally competitive creative industry is indisputable. Warmest congratulations to Phase 3 on its Jade anniversary of doing business in Jamaica and here's to many more!

Renee Robinson Film Commissioner





